



Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

May 14, 2026

Company name Komehyo Holdings Co., Ltd. Stock exchange listings: Tokyo
Standard, Nagoya Main

Securities code 2780 URL <https://komehyohds.com>

Representative (Title) President and Representative Director (Name) Takuji Ishihara
Corporate Officer General

Inquiries (Title) Manager of Corporate Headquarters (Name) Takahiro Suzuki Tel 052-249-5366

Date of general shareholders' meeting (as planned) June 24, 2026 Dividend payable date (as planned) June 8, 2026

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Supplemental material of annual results : Yes

Convening briefing of annual results : Yes (Posting videos on our website)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	221,707	39.4	9,288	50.4	8,514	40.8	5,488	14.9
March 31, 2025	158,994	33.1	6,176	(17.1)	6,046	(19.2)	4,777	(4.9)

Note: Comprehensive income For the fiscal year ended March 31, 2026 5,665 Millions of yen (4.5%)

For the fiscal year ended March 31, 2025 5,424 Millions of yen (1.2%)

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2026	499.97	—	15.7	8.6	4.2
March 31, 2025	435.94	—	15.6	7.9	3.9

Reference: Investment profit (loss) on equity method For the fiscal year ended March 31, 2026 (179)Millions of yen

For the fiscal year ended March 31, 2025 —Millions of yen

(2) Consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	109,181	37,827	34.2	3,399.21
March 31, 2025	88,625	33,199	37.0	2,990.61

Reference: Owner's equity As of March 31, 2026 37,354Millions of yen

As of March 31, 2025 32,774Millions of yen

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and equivalents, end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31, 2026	(1,045)	(4,548)	9,870	22,582
March 31, 2025	(5,180)	(6,712)	11,907	18,205

2. Cash dividends

	Dividend per share					Total dividend paid	Payout ratio (consolidated)	Ratio of total amount of dividends to net assets (consolidated)
	First quarter	Second quarter	Third quarter	Year end	Annual			
Fiscal year ended March 31, 2025	Yen —	Yen 52.00	Yen —	Yen 52.00	Yen 104.00	Millions of yen 1,139	% 23.9	% 3.7
Fiscal year ended March 31, 2026	—	53.00	—	53.00	106.00	1,164	21.2	3.3
Fiscal year ending March 31, 2027 (Forecast)	—	54.00	—	54.00	108.00		20.3	

3. Consolidated financial forecast for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	122,000	27.6	4,500	155.8	3,900	192.0	2,330	244.1	212.03
Fiscal year ending March 31, 2027	252,000	13.7	10,800	16.3	9,680	13.7	5,850	6.6	532.34

* Notes

(1) Significant changes in the scope of consolidation during the period : None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations : None

(ii) Changes in accounting policies due to other reasons : None

(iii) Changes in accounting estimates : None

(iv) Restatement : None

(3) Number of issued shares (common shares)

① Number of issued and outstanding shares at the end of fiscal year (including treasury stock)

② Number of treasury stock at the end of fiscal year

③ Average number of shares

As of March 31, 2026	11,257,000shares	As of March 31, 2025	11,257,000shares
As of March 31, 2026	267,773shares	As of March 31, 2025	297,810shares
Fiscal year ended March 31, 2026	10,977,810shares	Fiscal year ended March 31, 2025	10,958,282shares

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Notes on the earnings forecasts and other forward-looking statements)

The earnings forecasts and other forward-looking statements herein are based on data currently available to the Company and certain assumptions that the Company believes are reasonable, and the Company has no intention of guaranteeing achievability. Actual results may differ significantly from these forecasts due to various factors. For information regarding the conditions underlying the earnings forecast and notes on using the earnings forecast, please refer to attached document P.4, "1. Overview of Business Results, etc. (4) Future Outlook."

(How to obtain supplementary presentation materials for quarterly financial results)

Supplementary presentation materials for quarterly financial results will be published on the Komehyo Holdings website as soon as the financial results are reported to the Tokyo Stock Exchange.

○Table of Contents

1. Overview of business results, etc.....	4
(1) Overview of business results for the current fiscal year.....	4
(2) Overview of financial position for the current fiscal year.....	5
(3) Overview of cash flows for the current fiscal year.....	6
(4) Future Outlook.....	7
(5) Basic policy on profit distribution and dividends for the current and next fiscal years.....	7
2. Basic approach to the selection of accounting standards.....	7
3. Consolidated Financial Statements and Major Notes.....	8
(1) Consolidated Balance Sheets.....	8
(2) Consolidated Statements of Income and Comprehensive Income.....	10
Consolidated Statements of Income.....	10
Comprehensive Income.....	11
(3) Consolidated Statement of Changes in Equity.....	12
(4) Consolidated statement of cash flows.....	14
(5) Notes on Quarterly Consolidated Financial Statements.....	16
(Notes regarding going concern assumption)	16
(Notes on segment information)	16
(Notes to per share information)	19
(Notes to significant subsequent events)	19

1. Overview of business results, etc.

(1) Overview of business results for the current fiscal year

During the consolidated fiscal year under review, the Japanese economy saw steady personal consumption against the backdrop of an improved income environment, as wage increases took hold. Inbound demand, especially for duty-free sales, also remained firm due to the weakening yen. At the same time, the outlook remained uncertain due to the emergence of geopolitical risks, such as fluctuations in energy prices triggered by growing tensions in the Middle East, in addition to U.S. trade policy and economic stagnation in China. The business environment remained unpredictable, with volatility on financial and capital markets and foreign exchange markets impacting the domestic economy.

In the reuse industry, the size of the market is projected to reach 4 trillion yen by 2030, and is continuing to expand (Source: "Reuse Data Book 2025 (2024 Edition)" (October 2025), The Japan Journal of Remodeling), reflecting moves to build a sustainable society and the growing awareness of reuse associated with these moves. In addition to an increase in services and channels, competition in acquisition and sales have only been intensifying due to increasingly active M&A activities through industry reorganization and many new companies entering the market. In the brand reuse market, which is our group's main battleground, market prices were weak in the first half of the year. However, the second half of the year saw very strong demand alongside stable market prices. In particular, demand for both purchases and sales remained robust against the backdrop of historically high gold prices, as well as a focus on asset value and rising domestic prices due to exchange rate fluctuations.

The Komehyo Group has set its Mission (the significance of its existence): We respect people for making products, thank people for providing products for use by other people, and make people who reuse such products happy, and by doing so, create an empathy-based recycling society. Guided by this mission, the Group will contribute to creating sound reuse markets in Japan and overseas and will promote initiatives to enable many people to become familiar with reuse and aware of its convenience, aiming to achieve its Vision (what it aims to be like): We develop a concept of environmentally and socially conscious recycling into a culture.

Guided by these ideas, the Group worked to achieve its Vision. As a result, the Group's net sales for the fiscal year ended March 31, 2026, increased 39.4% year on year to 221,707 million yen. In the brand fashion business, customer acquisition through store network expansion, growth of existing stores, and corporate sales through in-house auctions were strong. In the tire and wheel business, net sales reached a record high thanks to increased overseas sales of summer tires and in-house designed wheels, as well as increased used tire purchases.

Regarding the operating profit, ordinary profit, and profit attributable to owners of parent, although phases where fluctuations in the prices of some products caused the gross profit margin to fall below the level a year earlier, the Company increased profit through sales growth, operating profit increased 50.4% year on year to 9,288 million yen, ordinary profit increased 40.8% year on year to 8,514 million yen, and profit attributable to owners of parent increased 14.9% year on year to 5,488 million yen, all showing an increase in profits.

In our medium-term management plan, which ends in the fiscal year ending March 2028, we are accelerating "business expansion through M&A," which is one of the pillars of our growth strategy. During the consolidated fiscal year under review, the Company acquired shares of iShopShops, Inc. (New York, U.S.A.) on December 18, 2025 for the purpose of further expanding its global operations and strengthening its digital domain. By combining iShopShops, Inc.'s live commerce platform and customer base in North America with the Group's management resources, the Company is promoting the development of a global platform for recycling-oriented businesses in Japan and overseas.

Going forward, we will continue to actively consider M&A and alliances that are expected to have synergistic effects with existing businesses, with the premise that they will contribute to increasing corporate value over the medium to long term, and will achieve sustainable growth.

Consolidated results (Millions of yen)	Previous period (Fiscal year ended March 2025)	Current period (Fiscal year ended March 2026)	YoY	Change
Net sales	158,994	221,707	39.4%	62,712
Operating profit	6,176	9,288	50.4%	3,111
Ordinary profit	6,046	8,514	40.8%	2,468
Profit attributable to owners of parent	4,777	5,488	14.9%	711

Performance results by business segment are as follows.

① Brand Fashion business

In the Brand Fashion business, among domestic Group companies, Komehyo Co., Ltd., opened two flagship stores, "KOMEHYO OSAKA SHINSAIBASHI" and "KOMEHYO YOKOHAMA," as well as the second vintage specialty store "KOMEHYO VINTAGE TOKYO atelier," one store with sales facilities, and 18 purchasing centers. K-Brand Off Co. opened two stores with sales facilities, one sales store for the first time, and four stores specializing in franchise purchasing centers, and RK Enterprise Co., Ltd. opened one store specializing in purchasing. . In addition, overseas Group companies opened three stores at SAHA KOMEHYO COMPANY LIMITED(Thailand), two stores at KOMEHYO MALAYSIA SDN.BHD.(Malaysia), two stores at KOMEHYO SINGAPORE PTE. LTD.(Singapore), three stores at KOMEHYO BRAND OFF ASIA LIMITED(Hong Kong), two stores at KOMEHYO SHANGHAI TRADING CO., LTD. (China), and one store at BRAND OFF TAIWAN CO., LTD. (Taiwan).

In terms of purchase, the Company strengthened existing stores by enhancing promotional activities and campaigns in preparation for the year-end sales season in addition to holding purchasing events and aggressively opening purchasing centers, among other measures. As a result, we achieved our highest ever individual purchase volume. Furthermore, to enhance the product selection at our retail stores, we also proactively implemented corporate purchasing through auctions operated by our group companies.

In terms of sales, we promoted retail sales by securing inventory and establishing an optimal supply system in line with rising demand, and by deepening relationships with customers through customer service. On the other hand, for high-value assets such as gold bullion, which increased through individual purchases due to soaring market prices, we efficiently utilized corporate sales to achieve both early cash conversion and risk avoidance.

In terms of profit, the Company focused on increasing profits by strengthening retail sales while keeping a close eye on commodity prices. While the gross profit margin declined compared to the same period of the previous year due mainly to changes in the product mix and an increase in the ratio of corporate sales, the steady accumulation of gross profit exceeded the increase in SG&A expenses, and the operating profit margin began to improve.

As a result of the above, the net sales of this segment for the fiscal year ended March 31, 2026 were 215,146 million yen (up 40.5% year on year) and operating income was 8,731 million yen (up 52.7% year on year).

② Tire and Wheel business

Regarding sales of tires, wheels and custom parts, net sales reached a record high due to increased overseas sales of summer tires and in-house designed wheels. The Company made up for weak demand for winter tires due to the warm winter and continued aggressive investments for the future with increased used tire purchases to ensure profitability and the effect of revenue growth, and achieved growth in both sales and profit on a full-year basis for a fourth consecutive fiscal year.

As a result of the above, the net sales of this segment for the fiscal year ended March 31, 2026, were 6,523 million yen (up 11.1% year on year) and the segment posted an operating income of 323 million yen (up 7.6% year on year).

③ Real Estate Leasing business

In the Real Estate Leasing business, the Group manages the leasing of stores and leases the Group companies' major stores to the Group companies.

The net sales of this segment for the fiscal year ended March 31, 2026, were 365 million yen (up 1.8% year on year) and operating income was 122 million yen (up 12.9% year on year).

(2) Explanation of Financial Position

(Assets)

Total assets at the end of the consolidated fiscal year under review were 109,181 million yen (up 23.2% year over year), an increase of 20,555 million yen from the end of the previous fiscal year. This was mainly because of increases of 4,254 million yen in cash and deposits, 1,782 million yen in accounts receivable, 10,042 million yen in merchandise, 122 million in deposits, 1,027 million yen in "other" in current assets (such as accounts receivable-other, etc.), 909 million yen in buildings, 133 million yen in construction in Progress, 310 million yen in "other" under non-current assets (such as tools, furniture and fixtures), 410 million yen in goodwill, 346 million yen in leased intangible non-current assets, 404 million yen in "other" under intangible assets (such as software), 168 million yen in deferred tax assets, 139 million yen in assets related to retirement benefits, and 609 million yen in guarantee deposits.

(Liabilities)

Total liabilities increased by 15,927 million yen from the end of the previous fiscal year to 71,353 million yen (up 28.7% year

on year). This was mainly because of decreases of 995 million yen in long-term borrowings and 415 million yen in "other" in current liabilities (accrued expenses and others, etc.) were more than offset by increases of 376 million yen in accounts payable-trade, 13,176 million yen in short-term borrowings, 226 million yen in lease liabilities under current liabilities, 809 million yen in accounts payable-other, 1,693 million yen in income taxes payable, 424 million yen in provision for bonuses, 274 million yen in lease liabilities under non-current liabilities, 102 million yen in point reserve, and 190 million yen in asset retirement obligations.

(Net assets)

Net assets amounted to 37,827 million yen (up 13.9%), an increase of 4,628 million yen from the end of the previous fiscal year. This was mainly due to 5,488 million yen in net profit attributable to owners of the parent and an increase of 124 million yen in foreign currency translation adjustments, which exceeded the 1,152 million yen in dividends of surplus.

As a result, the equity ratio stood at 34.2% (compared to 37.0% at the end of the previous fiscal year).

(3) Overview of cash flows for the current fiscal year

An overview of each cash flow for the current consolidated fiscal year is as follows:

Cash and cash equivalents (hereinafter referred to as "funds") at the end of this consolidated fiscal year increased by 4,377 million yen compared to the end of the previous consolidated fiscal year to 22,582 million yen.

(Cash flows from operating activities)

Net cash from operating activities was 1,045 million yen (compared with 5,180 million yen in the previous year).

This was mainly due to an increase of 1,749 million yen in accounts receivable, an increase of 9,892 million yen in inventories, an increase of 549 million yen in accounts receivable other, and a payment of 1,402 million yen in income taxes, which exceeded 8,420 million yen in profit before income taxes, 3,308 million yen in depreciation, 310 million yen in impairment loss, and an increase of 423 million yen in bonus reserve.

(Cash flows from investing activities)

Net cash from investing activities was 4,548 million yen (compared with 6,712 million yen in the previous year).

This was primarily due to expenditures of 3,958 million yen for the purchase of property, plant and equipment and intangible assets associated with new store openings, and 643 million yen in payments of guaranteed deposits.

(Cash flows from financing activities)

Net cash from financing activities was 9,870 million yen (compared with 11,907 million yen in the previous fiscal year).

This was mainly due to a net increase of 13,140 million yen in short-term borrowings and 300 million yen in proceeds from long-term borrowings, which exceeded 1,373 million yen in repayments of long-term borrowings, 933 million yen in repayments of lease liabilities, 108 million yen in repayments of redemption of corporate bonds, and 1,151 million yen in dividends paid.

(Reference) Trends in cash flow-related indicators

	FY2025	FY2026
Equity ratio (%)	37.0	34.2
Market value-based equity ratio (%)	36.3	42.8
Cash flow to interest-bearing debt ratio (year)	—	—
Interest coverage ratio (times)	—	—

Equity ratio: Equity capital / Total assets

Market capitalization ratio: Market capitalization / Total assets

Interest Coverage Ratio: Cash Flow/Interest Payment

(Note 1) All calculations are based on consolidated financial figures.

(Note 2) Market capitalization is calculated based on the number of issued shares excluding treasury stock.

(Note 3) Cash flow uses operating cash flow.

(Note 4) Interest-bearing debt includes all liabilities recorded on the consolidated balance sheets for which interest is paid.

(Note 5) The cash flow to interest-bearing debt ratio and interest coverage ratio are not stated as operating cash flow is negative.

(4) Future Outlook

Looking ahead, we will seize opportunities such as the continued strong demand both domestically and internationally and the sustained high value of assets, and further accelerate our individual purchasing business, which is a source of increased profitability. Specifically, in addition to strategically opening new specialized purchasing stores in Japan, we will drastically enhance the functions of existing stores to maximize the acquisition of high-quality inventory from individual customers. At the same time, by optimally combining our domestic and international retail, web, and corporate sales channels, we aim to achieve full-year sales of 252,000 million yen.

In terms of profitability, we expect to maintain the strong business momentum from the previous consolidated fiscal year and secure solid profits, even after absorbing growth in investments. While continuing to expand our store network and invest in human capital for sustainable future growth, we will also optimize gross profit and improve inventory turnover by flexibly utilizing corporate sales in accordance with domestic and international market trends. Through these efforts, we expect to see increases in operating profit, ordinary profit, and profit attributable to owners of parent for the current consolidated fiscal year.

Assuming no sudden changes in business sentiment, unexpected adverse weather conditions, or significant fluctuations in exchange rates and commodity prices occur, we project consolidated results for the next fiscal year to be net sales of 252,000 million yen, operating profit of 10,800 million yen, ordinary profit of 9,680 million yen, and profit attributable to owners of parent of 5,850 million yen.

Consolidated Financial Results Forecast	Six months ending September 30, 2027 (Millions of yen)	Fiscal year ending March 31, 2027 (Millions of yen)
Net sales	122,000	252,000
Operating profit	4,500	10,800
Ordinary profit	3,900	9,680
Profit attributable to owners of parent	2,330	5,850

(5) Basic policy on profit distribution and dividends for the current and next fiscal years

We recognize that returning profits to shareholders is an important policy in our management strategy. While securing the necessary internal reserves for future business development and strengthening our management structure, we will pay dividends to shareholders according to our business performance, aiming for a dividend payout ratio of approximately 20%. We also aim to steadily increase dividends through sustainable profit growth. For the fiscal year ending March 2026, we plan to pay a year-end dividend of 53 yen per share, and an annual dividend of 106 yen, including an interim dividend (53 yen per share).

For the fiscal year ending March 2027, in line with the above policy, we aim for a dividend payout ratio of approximately 20% and therefore plan to pay an annual dividend of 108 yen per share (interim dividend of 54 yen and year-end dividend of 54 yen) marking a consecutive increase in dividends.

	Annual dividends per share (Yen)		
	Second quarter-end	Fiscal-year end	Total
The Fiscal year ending March 31, 2027 (Forecast)	54.00	54.00	108.00
The fiscal year ended March 31, 2026	53.00	53.00	106.00

2. Basic approach to the selection of accounting standards

Our group's current policy is to prepare consolidated financial statements in accordance with Japanese GAAP, taking into consideration of the comparability of consolidated financial statements across periods and between companies. As for the application of IFRS (International Financial Reporting Standards), we plan to consider doing so after taking into consideration the trends of our competitors and various situations both in Japan and overseas, but no decision has been made at this point.

3. Consolidated Financial Statements and Major Notes

(1) Consolidated Financial Statements

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	15,535,605	19,790,299
Accounts receivable - trade	4,800,648	6,583,466
Merchandise	39,931,873	49,974,865
Supplies	62,476	71,777
Deposits paid	2,670,083	2,792,674
Other	5,456,733	6,483,999
Total current assets	68,457,419	85,697,081
Non-current assets		
Property, plant and equipment		
Buildings and structures	11,979,971	13,838,927
Accumulated depreciation	(6,125,339)	(7,074,753)
Buildings and structures, net	5,854,632	6,764,173
Land	1,606,461	1,606,461
Leased assets	493,471	580,883
Accumulated depreciation	(149,798)	(256,443)
Leased assets, net	343,672	324,440
Construction in progress	48,441	181,845
Other	3,281,826	3,923,927
Accumulated depreciation	(1,933,362)	(2,264,943)
Other, net	1,348,464	1,658,983
Total property, plant and equipment	9,201,672	10,535,904
Intangible assets		
Goodwill	1,992,227	2,402,333
Leased assets	1,582,971	1,929,036
Other	1,936,275	2,340,857
Total intangible assets	5,511,474	6,672,227
Investments and other assets		
Deferred tax assets	1,616,740	1,785,589
Retirement benefit asset	211,562	351,091
Guarantee deposits	2,972,509	3,582,304
Other	654,369	556,812
Total investments and other assets	5,455,181	6,275,798
Total non-current assets	20,168,327	23,483,930
Total assets	88,625,747	109,181,012

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	526,817	903,191
Short-term borrowings	34,952,500	48,128,550
Current portion of bonds payable	68,000	—
Current portion of long-term borrowings	1,368,740	1,290,220
Lease liabilities	830,791	1,056,884
Accounts payable - other	2,045,492	2,855,445
Income taxes payable	543,552	2,236,622
Contract liabilities	480,282	585,528
Provision for bonuses	1,134,305	1,558,752
Provision for merchandise warranties	10,009	9,619
Provision for point card certificates	130,461	164,600

Other	914,941	499,747
Total current liabilities	43,005,893	59,289,162
Non-current liabilities		
Long-term borrowings	9,217,935	8,222,715
Lease liabilities	957,397	1,231,778
Provision for retirement benefits for directors (and other officers)	43,709	43,709
Provision for merchandise warranties	839	775
Provision for point card certificates	225,901	328,783
Retirement benefit liability	281,759	291,733
Asset retirement obligations	1,370,963	1,561,165
Contract liabilities	172,130	210,334
Other	149,984	173,572
Total non-current liabilities	12,420,620	12,064,568
Total liabilities	55,426,514	71,353,730
Net assets		
Shareholders' equity		
Share capital	1,803,780	1,803,780
Capital surplus	1,922,750	1,999,713
Retained earnings	27,738,952	32,075,172
Treasury shares	(80,756)	(72,580)
Total shareholders' equity	31,384,726	35,806,085
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	85,716	119,819
Foreign currency translation adjustment	1,304,237	1,428,805
Total accumulated other comprehensive income	1,389,954	1,548,624
Non-controlling interests	424,552	472,572
Total net assets	33,199,233	37,827,281
Total liabilities and net assets	88,625,747	109,181,012

(2) Consolidated Statements of Income and Comprehensive Income
(Consolidated Statements of Income)

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	158,994,692	221,707,231
Cost of sales	123,745,805	174,556,604
Gross profit	35,248,886	47,150,627
Selling, general and administrative expenses	29,072,240	37,862,622
Operating profit	6,176,645	9,288,004
Non-operating income		
Interest income	18,245	31,435
Dividend income	20,818	20,968
Commission income	4,296	5,246
Insurance claim income	65,779	27,872
Compensation income	—	28,391
Other	127,186	86,537
Total non-operating income	236,326	200,451
Non-operating expenses		
Interest expenses	278,254	583,538
Foreign exchange losses	40,562	24,493
Rent expenses on store(construct in progress)	5,387	1,275
Share of loss of entities accounted for using equity method	—	179,605
Other	42,588	184,744
Total non-operating expenses	366,793	973,657
Ordinary profit	6,046,178	8,514,799
Extraordinary income		
Gain on sale of non-current assets	89,559	438
Gain on bargain purchase	476,026	—
Compensation for expropriation	—	263,273
Total extraordinary income	565,586	263,711
Extraordinary losses		
Loss on sale of non-current assets	—	19
Loss on retirement of non-current assets	78,173	39,823
Loss on cancellation of rental contracts	29,711	7,415
Impairment losses	50,191	310,304
Total extraordinary losses	158,076	357,562
Profit before income taxes	6,453,688	8,420,948
Income taxes - current	1,866,748	3,093,130
Income taxes - deferred	(206,104)	(179,051)
Total income taxes	1,660,644	2,914,078
Profit	4,793,044	5,506,869
Profit attributable to non-controlling interests	15,931	18,288
Profit attributable to owners of parent	4,777,112	5,488,581

(Comprehensive Income)

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	4,793,044	5,506,869
Other comprehensive income		
Valuation difference on available-for-sale securities	18,660	34,102
Foreign currency translation adjustment	612,400	124,567
Total other comprehensive income	631,061	158,670
Comprehensive income	5,424,106	5,665,540
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,361,644	5,615,040
Comprehensive income attributable to non-controlling interests	62,461	50,499

(3) Consolidated Statement of Changes in Equity

Previously consolidated fiscal year (April 1, 2024, to March 31, 2025)

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,803,780	1,909,872	24,013,796	(80,858)	27,646,589
Changes during period					
Dividends of surplus			(1,051,956)		(1,051,956)
Profit (loss) attributable to owners of parent			4,777,112		4,777,112
Purchase of treasury shares				(731)	(731)
Disposal of treasury shares		12,878		832	13,711
Net changes in items other than shareholders' equity					
Total changes during period	—	12,878	3,725,156	101	3,738,136
Balance at end of period	1,803,780	1,922,750	27,738,952	(80,756)	31,384,726

	Accumulated other comprehensive income			Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income		
Balance at beginning of period	67,056	691,836	758,892	364,519	28,770,002
Changes during period					
Dividends of surplus					(1,051,956)
Profit (loss) attributable to owners of parent					4,777,112
Purchase of treasury shares					(731)
Disposal of treasury shares					13,711
Net changes in items other than shareholders' equity	18,660	612,400	631,061	60,032	691,094
Total changes during period	18,660	612,400	631,061	60,032	4,429,231
Balance at end of period	85,716	1,304,237	1,389,954	424,552	33,199,233

Current consolidated fiscal year (April 1, 2025, to March 31, 2026)

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,803,780	1,922,750	27,738,952	(80,756)	31,384,726
Changes during period					
Dividends of surplus			(1,152,362)		(1,152,362)
Profit (loss) attributable to owners of parent			5,488,581		5,488,581
Purchase of treasury shares				(277)	(277)
Disposal of treasury shares		76,963		8,453	85,416
Net changes in items other than shareholders' equity					
Total changes during period	—	76,963	4,336,219	8,176	4,421,358
Balance at end of period	1,803,780	1,999,713	32,075,172	(72,580)	35,806,085

	Accumulated other comprehensive income			Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income		
Balance at beginning of period	85,716	1,304,237	1,389,954	424,552	33,199,233
Changes during period					
Dividends of surplus					(1,152,362)
Profit (loss) attributable to owners of parent					5,488,581
Purchase of treasury shares					(277)
Disposal of treasury shares					85,416
Net changes in items other than shareholders' equity	34,102	124,567	158,670	48,019	206,689
Total changes during period	34,102	124,567	158,670	48,019	4,628,048
Balance at end of period	119,819	1,428,805	1,548,624	472,572	37,827,281

(4) Consolidated statement of cash flows

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	6,453,688	8,420,948
Depreciation	2,416,564	3,308,698
Impairment losses	50,191	310,304
Amortization of goodwill	133,726	256,917
Share of loss (profit) of entities accounted for using equity method	—	179,605
Increase (decrease) in provision for bonuses	(118,195)	423,979
Compensation for expropriation	—	(263,273)
Increase (decrease) in provision for merchandise warranties-OpeCF	(179)	(454)
Increase (decrease) in provision for point card certificates	64,988	137,315
Increase (decrease) in retirement benefit liability	(159,413)	(129,967)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(9,625)	—
Increase (decrease) in contract liabilities	(34,732)	141,674
Interest and dividend income	(39,063)	(52,403)
Interest expenses	278,254	583,538
Foreign exchange losses (gains)	64,451	(58,128)
Loss (gain) on sale of property, plant and equipment and intangible assets	(89,559)	(418)
Loss on retirement of property, plant and equipment and intangible assets	78,173	39,823
Gain on bargain purchase	(476,026)	—
Decrease (increase) in trade receivables	(265,218)	(1,749,443)
Decrease (increase) in inventories	(10,734,293)	(9,892,354)
Decrease (increase) in accounts receivable - other	(913,541)	(549,236)
Increase (decrease) in trade payables	(569,902)	127,793
Increase (decrease) in accrued consumption taxes	239,407	(227,866)
Increase (decrease) in accounts payable - other	544,226	235,584
Other, net	771,464	(348,544)
Subtotal	(2,314,614)	894,091
Interest and dividends received	38,284	47,059
Interest paid	(276,046)	(585,562)
Income taxes paid	(2,643,735)	(1,402,579)
Income taxes refund	15,787	1,195
Net cash provided by (used in) operating activities	(5,180,323)	(1,045,795)
Cash flows from investing activities		
Purchase of property, plant and equipment and intangible assets	(2,680,825)	(3,958,018)
Proceeds from sale of property, plant and equipment and intangible assets	133,560	461
Payments of guarantee deposits	(705,667)	(643,030)
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	—	58,396
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(3,277,416)	—
Proceeds from refund of guarantee deposits	154,166	44,329
Purchase of investment securities	(294,842)	(935)
Other, net	(41,837)	(49,959)
Net cash provided by (used in) investing activities	(6,712,863)	(4,548,757)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	12,170,800	13,140,950
Proceeds from long-term borrowings	4,560,000	300,000
Repayments of long-term borrowings	(2,976,554)	(1,373,740)
Repayments of lease liabilities	(721,859)	(933,875)

Redemption of bonds	(72,000)	(108,755)
Purchase of treasury shares	(731)	(277)
Dividends paid	(1,050,224)	(1,151,429)
Dividends paid to non-controlling interests	(2,428)	(2,479)
Net cash provided by (used in) financing activities	11,907,001	9,870,392
Effect of exchange rate change on cash and cash equivalents	99,939	101,444
Net increase (decrease) in cash and cash equivalents	113,753	4,377,284
Cash and cash equivalents at beginning of period	18,091,934	18,205,688
Cash and cash equivalents at end of period	18,205,688	22,582,973

(5) Notes on Consolidated Financial Statements

(Notes regarding going concern assumption)

There are no applicable items.

(Notes on segment information)

【Segment information】

1. Overview of reportable segments

The reportable segments of the Group are the constituent units of the Group for which separate financial information is available and which the Board of Directors periodically reviews to determine the allocation of management resources and evaluate business performance.

The Group's reportable segments are the "Brand and Fashion Business," the "Tire and Wheel Business," and the "Real Estate Leasing Business."

The "Brand and Fashion Business" purchases and sells new and used jewelry, precious metals, watches, bags, clothing, kimonos, cameras, musical instruments, etc. The "Tire and Wheel Business" plans, researches and develops, manufactures, and sells tires and wheels for passenger cars, automotive supplies, and parts. The "Real Estate Leasing Business" manages store rentals and also rents major stores of group companies to group companies.

2. Method of calculating the amounts of sales, profit or loss, assets, liabilities and other items for each reportable Segment

The accounting methods for the reported business segments are in accordance with the accounting standards adopted for preparing consolidated financial statements

Reportable segment profits are based on operating profit.

Intersegmental internal revenues and transfer amounts are based on prevailing market prices.

3. Information on the amounts of sales, profits or losses, assets, liabilities and other items for each reportable segment, and information on revenue breakdown
Previously consolidated fiscal year (April 1, 2024, to March 31, 2025)

(Thousands of yen)

	Reportable segments			Total	Reconciling items	Per consolidated financial statements
	brand fashion business	tire wheel business	real estate leasing business			
Sales						
Revenue from contracts with customers	153,078,889	5,872,719	—	158,951,609	—	158,951,609
Other revenue	—	—	43,082	43,082	—	43,082
Revenues from external customers	153,078,889	5,872,719	43,082	158,994,692	—	158,994,692
Transactions with other segments	69	265	315,884	316,219	(316,219)	—
Net sales	153,078,959	5,872,985	358,966	159,310,912	(316,219)	158,994,692
Operating profit (loss)	5,717,513	300,504	108,719	6,126,737	49,908	6,176,645
Assets	79,361,780	3,501,341	2,511,641	85,374,763	3,250,984	88,625,747
Liabilities	57,889,297	1,730,579	15,360	59,635,236	(4,208,722)	55,426,514
Other items						
Depreciation	2,265,714	60,905	80,494	2,407,114	9,449	2,416,564
Amortization of goodwill	133,726	—	—	133,726	—	133,726
Impairment losses	31,943	18,247	—	50,191	—	50,191
Increase in property, plant and equipment and intangible assets	4,926,321	36,028	29,753	4,992,102	16,337	5,008,440

(Note) 1. The adjustment amounts are as follows:

- (1) The segment profit adjustment of 49,908 thousand yen includes the elimination of inter-segment transactions of 1,313,158 thousand yen and corporate expenses of 1,263,250 thousand yen that are not allocated to each reportable segment. Corporate expenses are mainly general and administrative expenses that are not attributable to any reportable segment.
- (2) The adjustment for segment assets of 3,250,984 thousand yen consists of the elimination of inter-segment transactions of -17,249,087 thousand yen and corporate assets of 20,500,071 thousand yen that have not been allocated to each reportable segment.
- (3) The adjustment for segment liabilities of -4,208,722 thousand yen consists of the elimination of inter-segment transactions of -8,815,084 thousand yen and corporate liabilities of 4,606,362 thousand yen that have not been allocated to each reportable segment.
- (4) The depreciation adjustment of 9,449 thousand yen is the depreciation of assets common to the entire company that are not allocated to each reportable segment.
- (5) The adjustment for the increase in tangible and intangible fixed assets of 16,337 thousand yen is an increase in assets common to the entire company that are not allocated to each reportable segment.
- (6) Depreciation expenses and increases in property, plant and equipment and intangible assets include amounts related to long-term prepaid expenses.

2. "Other revenues" are based on Accounting Standards Board of Japan No. 13, "Accounting Standard for Leases."

Current consolidated fiscal year (from April 1, 2025, to March 31, 2026)

(Thousands of yen)

	Reportable segments			Total	Reconciling items	Per consolidated financial statements
	brand fashion business	tire wheel business	real estate leasing business			
Sales						
Revenue from contracts with customers	215,146,041	6,522,896	—	221,668,937	—	221,668,937
Other revenue	—	—	38,293	38,293	—	38,293
Revenues from external customers	215,146,041	6,522,896	38,293	221,707,231	—	221,707,231
Transactions with other segments	164	211	327,300	327,675	(327,675)	—
Net sales	215,146,205	6,523,107	365,593	222,034,907	(327,675)	221,707,231
Operating profit (loss)	8,731,841	323,252	122,723	9,177,818	110,186	9,288,004
Assets	98,574,353	4,005,003	2,462,379	105,041,736	4,139,275	109,181,012
Liabilities	71,979,529	1,901,172	15,360	73,896,062	(2,542,331)	71,353,730
Other items						
Depreciation	3,150,381	67,765	78,025	3,296,171	12,526	3,308,698
Amortization of goodwill	256,917	—	—	256,917	—	256,917
Impairment losses	310,304	—	—	310,304	—	310,304
Increase in property, plant and equipment and intangible assets	4,938,255	360,017	63,284	5,361,557	180,118	5,541,676

(Note) 1. The adjustment amounts are as follows:

- (1) The adjustment of segment profit of 110,186 thousand yen includes the elimination of inter-segment transactions of -1,762,288 thousand yen and corporate expenses of 1,652,102 thousand yen that are not allocated to each reportable segment. Corporate expenses are mainly general and administrative expenses that are not attributable to reportable segments.
- (2) The adjustment for segment assets of 4,139,275 thousand yen consists of the elimination of inter-segment transactions of -15,878,041 thousand yen and corporate assets of 20,017,317 thousand yen that have not been allocated to each reportable segment.
- (3) The adjustment for segment liabilities of -2,542,331 thousand yen consists of the elimination of inter-segment transactions of -6,393,220 thousand yen and corporate liabilities of 3,850,888 thousand yen that have not been allocated to each reportable segment.
- (4) The depreciation adjustment of 12,526 thousand yen is the depreciation of assets common to the entire company that are not allocated to each reportable segment.
- (5) The adjustment for the increase in tangible and intangible fixed assets of 180,118 thousand yen is an increase in assets common to the entire company that are not allocated to each reportable segment.
- (6) Depreciation expenses and increases in property, plant and equipment and intangible assets include amounts related to long-term prepaid expenses.

2. "Other revenues" are based on Accounting Standards Board of Japan No. 13, "Accounting Standard for Leases."

(Notes to per share information)

	Previously consolidated fiscal year (April 1, 2024, to March 31, 2025)	Current consolidated fiscal year (April 1, 2025, to March 31, 2026)
Net assets per share (Yen)	2,990.61	3,399.21
Net income per share (Yen)	435.94	499.97

(Notes) 1. Diluted net income per share is not stated as there is no potential

2. The basis for calculating net income per share is as follows:

	Previously consolidated fiscal year (April 1, 2024, to March 31, 2025)	Current consolidated fiscal year (April 1, 2025, to March 31, 2026)
Net income attributable to owners of parent (Thousands of yen)	4,777,112	5,488,581
Amount not attributable to common shareholders (Thousands of yen)	—	—
Net income attributable to owners of parent relating to common stock (Thousands of yen)	4,777,112	5,488,581
Average number of common stocks during the period (Shares)	10,958,282	10,977,810

(Notes to significant subsequent events)

There are no applicable items.