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Security code 2780 June 7, 2024 Start date of measures for electronic provision: June 4, 2024

To Our Shareholders

Takuji Ishihara, President and Representative Director Komehyo Holdings Co., Ltd. 3-25-31 Osu, Naka-ku, Nagoya, Aichi, Japan

#### Notice of Convocation of the 46th Annual General Meeting of Shareholders

You are cordially informed that the 46th Annual General Meeting of Shareholders of Komehyo Holdings Co., Ltd. (the "Company") will be held as described below.

When convening this general meeting of shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information on the following websites. Please access one of them to review the information.

The Company's website: https://komehyohds.com//ir/event/agm.html (in Japanese)

Website for posted informational materials for the general meeting of shareholders: https://d.sokai.jp/2780/teiji/ (in Japanese)

Tokyo Stock Exchange (TSE) website (Listed Company Search): https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(Access the TSE website by using the internet address shown above, enter "Komehyo Holdings" in "Issue name (company name)" or the Company's securities code "2780" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

If you are unable to attend the meeting in person, you may exercise your voting rights via the internet or in writing (by post). Please review the Reference Documents for the General Meeting of Shareholders, and exercise your voting rights by 7 p.m. on June 25, 2024 (Tuesday).

#### [If exercising of voting rights via the Internet]

Please read "Guide on exercise of voting rights" (in Japanese only), and exercise your voting rights by the deadline.

#### [If exercising of voting rights in writing (by post)]

Please indicate your approval or disapproval in Voting Right Exercise Form and return it by mail to have it delivered by the exercise deadline.

- 1. Date and time June 26, 2024 (Wednesday) 10:00 a.m. (Reception opens at 9:30 a.m.)
- 2. Venue Hotel Mielparque Nagoya Zuiun no Ma (Higashi) 2nd floor

3-16-16 Aoi Higashi-ku, Nagoya, Aichi, Japan

#### 3. Agenda of the Meeting

#### Matters to be reported

- 1. Report on the 46th (from April 1, 2023 to March 31, 2024) business report, consolidated financial statements, and results of audit of the consolidated financial statements by Financial Auditor and Audit and Supervisory Committee
- 2. Report on the 46th (from April 1, 2023 to March 31, 2024) non-consolidated financial statements

#### Matters to be resolved

Proposal No. 1	Election of Six Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)
Proposal No. 2	Election of Two Directors Who Are Audit and Supervisory Committee Members
Proposal No. 3	Determination of Remuneration for Directors (Excluding Directors Who Are Audit and Supervisory Committee Members) to Grant Restricted Shares Thereto
Proposal No. 4	Determination of Remuneration for Directors Who Are Audit and Supervisory Committee Members to Grant Restricted Shares Thereto

# \* There is no gift prepared for this general meeting of shareholders. Thank you for your understanding on this matter.

#### Notes:

- $\odot$  If you are attending the meeting in person, please submit Voting Right Exercise Form to the reception.
- If revisions to the matters for which measures for providing information in electronic format are to be taken arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on each aforementioned website.

Among the matters for which measures for providing information in electronic format are to be taken, in accordance with the provisions of laws and regulations and Article 14 of the Articles of Incorporation of the Company, the following matters are not provided in the paper-based documents delivered to shareholders who have made a request for delivery of such documents.

- Status of share acquisition rights, etc.
- Status of Financial Auditor
- · System to ensure properness of operations and the operation of the system
- · Consolidated statement of changes in shareholder's equity and notes to consolidated financial statements
- Non-consolidated statement of changes in shareholder's equity and notes to non-consolidated financial statements

The Audit and Supervisory Committee and the Financial Auditor have audited the documents subject to audit, including the above matters.

#### Reference documents for the general meeting of shareholders

Proposal No. 1 Election of Six Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all of six Directors (excluding those who are Audit and Supervisory Committee Members) will expire at the conclusion of this general meeting. Therefore, the Company proposes the election of six Directors (excluding those who are Audit and Supervisory Committee Members).

With regard to this proposal, the Audit and Supervisory Committee of the Company has determined that all candidates for Director are suitable.

Candidate No.	Name		Position in the Company	Status of attendance at Board of Directors meetings
1	Takuji Ishihara	Reelection	President, Representative Director and Executive Officer	100% (13/13)
2	Toshio Sawada	Reelection	Managing Director and Executive Officer	100% (13/13)

Director

Director

Director

Reelection

Reelection

Outside

Independent Reelection

Outside

Independent

Reelection

Outside

Director and Executive Officer

100%

(13/13)

100%

(13/13)

100%

(13/13)

100%

(10/10)

Candidates for Director (excluding those who are Audit and Supervisory Committee Members) are as follows:

Reelection: Candidate for Director to be reelected

Outside: Candidate for outside Director

Junji Takaoka

Yuya Yamauchi

Masaru Hirauchi

Yoshiko Nakahara

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Independent: Independent officer in accordance with stock exchange regulations

Candidate No.	Name (Date of birth)	Career summary, and position and responsibility in the Company and significant concurrent positions outside the		Number of the Company's shares
	· · · · · ·		Company	owned
		Apr. 1998	Joined the Company	
		June 2009	Director, General Manager of Sales Planning	
			Department and General Manager of WEB	
		A	Business Office	
		Apr. 2011	Managing Director and General Manager of Store Sales Division	
		June 2012	Vice President, Representative Director and	
		Julie 2012	General Manager of Sales Division	
		June 2013	President, Representative Director and General	
			Manager of Sales Division	
	Reelection	June 2017	Director of Craft Co., Ltd.	
	Takuji Ishihara	Dec. 2018	Director of SAHA KOMEHYO COMPANY	323,200 shares
	(September 21, 1972)		LIMITED	,
		May 2019	Director of 4x4 Engineering Service Inc.	
1		June 2019	Director of KOMEHYO Auction Corp. (current position)	
		Oct. 2020	President, Representative Director and	
			Executive Officer of the Company (current	
			position)	
			President and Representative Director of	
			Komehyo Co., Ltd. (current position)	
		Apr. 2023	Chair of Japan Reuse Affairs Association	
			(current position)	
	Reasons for nomination as can			
	0 0		siness and Director of Tire and Wheel Business he ha	ę
			of the Company since 2013, taking charge of manag	
			se in the management of reuse business. Moreover, s	
	•	ledge about over	all management of the Group, the Company propose	s his reelection as
	Director.			

Candidate No.	Name (Date of birth)		Career summary, and position and responsibility in the Company and significant concurrent positions outside the		
		Company Apr. 1980 June 1999 June 2012 June 2013 Apr. 2018 May 2019 Nov. 2019 Oct. 2020 June 2021	CompanyApr. 1980Joined the CompanyJune 1999Director, Deputy General Manager of Sales Division and General Manager of Sales Department IIJune 2012Representative Director of KOMEHYO Auction Corp. (current position)June 2013President and Representative Director of KOMEHYO HONG KONG LIMITEDApr. 2018Representative Director of The Association Against Counterfeit Product Distribution (current position)May 2019Representative Director of Anti-Counterfeit Initiative Association (current position)Nov. 2019Director of K-Brand Off Co., Ltd.Oct. 2020Managing Director and Executive Officer of the Company (current position)		
To	-	the managemen	t of reuse business serving as Representative Directo		
	1999, he has been contributing	to the expansion	ack record and knowledge about the management of of the business of the entire Group as Director of th viewpoint of corporate management, knowledge ab	e Company utilizing	
	Ç 1		d proposes his reelection as Director.	out the moustry and	

Candidate	Name		Career summary, and position and responsibility in the				
No.	(Date of birth)	Company	and significant concurrent positions outside the	Company's shares			
110.	(Date of official)		Company	owned			
		Apr. 2000	Joined the Company				
		Oct. 2018	Executive Officer, Deputy General Manager of				
			Corporate Planning Division, General Manager				
			of Corporate Planning Department and General				
			Manager of Business Development Department				
		Nov. 2019	President and Representative Director of K-				
			Brand Off Co., Ltd. (current position)				
			President and Representative Director of				
			BRAND OFF LIMITED				
			Chair of BRAND OFF LIMITED				
		Oct. 2020	Executive Officer and General Manager of				
	Reelection Yuya Yamauchi (October 18, 1977)		Corporate Planning Division of the Company				
		June 2021	June 2021 Director, Executive Officer and General				
			Manager of Corporate Planning Division	2,259 share			
		Apr. 2022	Director, Executive Officer and General				
3		_	Manager of Corporate Division				
3		Apr. 2023	Director and Executive Officer (current				
		_	position)				
		June 2023	Director and Vice President of Komehyo Co.,				
			Ltd. (current position)				
		Apr. 2024	General Manager of Brand Fashion Business of				
			the Company (current position)				
			Director of The Association Against Counterfeit				
			Product Distribution (current position)				
			President and Representative Director of				
			RECLO Inc. (current position)				
	Reasons for nomination as can	didate for Directo	or				
			nning Division of the Company leading the managem				
			nment related to corporate management and business	-			
		-	o the Group's business promotion and the enhanceme	-			
	-		extensive experience in management. Accordingly, th	e Company			
	proposes his reelection as Dire	ctor.					

Candidate	Name		ummary, and position and responsibility in the and significant concurrent positions outside the	Number of the Company's shares		
No.	(Date of birth)	1 5	Company	owned		
4	Reelection Outside Independent Masaru Hirauchi (December 27, 1957)	1995 Dec. 2002 July 2004 Jan. 2006 Apr. 2009 Nov. 2010 Mar. 2016	<ul> <li>President of Sony Hong Kong Marketing</li> <li>Company</li> <li>President of Aiwa Business Center of Sony</li> <li>Corporation (currently Sony Group</li> <li>Corporation)</li> <li>Vice President in charge of Business</li> <li>Development of adidas Japan K.K.</li> <li>Executive Officer in charge of Direct Business</li> <li>of UNIQLO CO., LTD.</li> <li>Representative Director and President of</li> <li>PUMA Japan K.K.</li> <li>Representative Director and President of</li> <li>Quantum Leaps Corporation</li> <li>Small &amp; Medium Enterprises Advisor (in</li> <li>charge of Internationalization and Sales</li> <li>Channel Development) of Sales Channel</li> <li>Support Department of Organization for Small</li> <li>&amp; Medium Enterprises and Regional</li> <li>Innovation, JAPAN (current position)</li> </ul>	100 shares		
	Masaru Hirauchi has a record of experience and extensive insight	serving as a co s. The Compan	Outside Director of the Company (current position) Director and summary of the expected roles rporate manager at a global corporation and possesso y judges that he can be expected to leverage his expe- idvice and supervision for the Company's management	ert knowledge as a		
			gly, the Company proposes his election as outside D			
5	Reelection Outside Independent Yoshiko Nakahara (October 16, 1965)	Apr. 1990 July 2009 Sept. 2016 Mar. 2018 Mar. 2020 June 2022 Apr. 2023	<ul> <li>Securities Credit Evaluation Dept.,</li> <li>Headquarters of Nomura Securities Co., Ltd.</li> <li>Executive Director of Osaka Corporate Finance</li> <li>Dept. II, Investment Banking Division</li> <li>General Manager in charge of Group Finance</li> <li>Strategy Promotion, Global Finance and</li> <li>Accounting HQ of OMRON Corporation</li> <li>General Manager of Finance Dept., Global</li> <li>Finance and Accounting HQ</li> <li>Managing Director of OMRON Corporate</li> <li>Pension Fund</li> <li>Outside Director of the Company (current position)</li> <li>General Manager of Corporate Pension Dept.,</li> <li>Global Finance and Accounting HQ of</li> <li>OMRON Corporation</li> </ul>	100 shares		
	Reasons for nominating as candidate for outside Director and summary of the expected roles Yoshiko Nakahara has abundant experience and insight in the field of investment banking, including financing and the capital market, finance and accounting, and M&A. The Company judges that she can be expected to contribute to improve management transparency and strengthen supervisory functions of the Board of Directors through carrying out activities based on her own experience and insight, and leverage her viewpoint as a woman to provide suggestions and advice from an independent and objective standpoint. She has never been involved in the management of a company, except as an outside Director. However, the Company proposes her election as outside Director for the reasons given above.					

Candidate No.	Name (Date of birth)		Career summary, and position and responsibility in the Company and significant concurrent positions outside the Company		
6	Reelection Outside Junji Takaoka (June 29, 1981)	Dec. 2007 July 2009 June 2017 Sept. 2022 Dec. 2022 June 2023	Dec. 2007Consultant of Booz & CompanyJuly 2009Manager of President's Office of Alibaba.com Japan Co., Ltd.June 2017Representative Director and President of UsideU Inc.Sept. 2022Co-Representative of BoostLab Co., Ltd. (current position)Dec. 2022Advisor of UsideU Inc.		
	Junji Takaoka possesses abun be expected to leverage his ex	dant experience an sperience as a corp	position) Director and summary of the expected roles d extensive insights in the field of IT. The Company orate manager at a global corporation to provide app m an objective standpoint. Accordingly, the Compar	propriate advice and	

election as outside Director.

- Notes: 1. There is no special interest between any of the candidates and the Company.
  - 2. Masaru Hirauchi, Yoshiko Nakahara and Junji Takaoka are candidates for outside Director. Among them, the Company has submitted notification to the Tokyo Stock Exchange and the Nagoya Stock Exchange that Mr. Hirauchi and Ms. Nakahara have been designated as independent officers as provided for by the aforementioned exchanges. If their reelection is approved, the Company plans for their designation as independent officers to continue.
  - 3. Masaru Hirauchi is currently outside Director of the Company, and at the conclusion of this general meeting, his tenure will have been two years.
  - 4. Yoshiko Nakahara is currently outside Director of the Company, and at the conclusion of this general meeting, her tenure will have been two years.
  - 5. Junji Takaoka is currently outside Director of the Company, and at the conclusion of this general meeting, his tenure will have been one year.
  - 6. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into agreements with Masaru Hirauchi, Yoshiko Nakahara and Junji Takaoka to limit their liability for damages as provided in Article 423, paragraph (1) of the same act. The maximum liability for damages under such agreement is either an amount that is one million yen, or the minimum amount of liability stipulated in Article 425, paragraph (1) of the Companies Act, whichever is higher. If their reelection is approved, the Company plans to renew the aforementioned agreements with them.
  - 7. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The policy will cover damages in the event that the insured, including the Company's Directors, are held liable for damages arising from their duties (unless a coverage exclusion in the insurance policy is applied). If each candidate is elected and assumes office as Director, they will be included as the insured under such insurance policy. The Company also plans to renew the insurance policy on the same terms at the time of the next renewal.

#### Proposal No. 2 Election of Two Directors Who Are Audit and Supervisory Committee Members

The terms of office of Directors who are Audit and Supervisory Committee Members Kazutoshi Torita and Miyuki Minamiru will expire at the conclusion of this meeting. Therefore, the Company proposes the election of two Directors who are Audit and Supervisory Committee Members.

In addition, prior consent of the Audit and Supervisory Committee has been obtained for this proposal.

Candidates for Director who are an Audit and Supervisory Committee Member are as follows:

Candidate No.	Name		Position in the Company	Status of attendance at Board of Directors meetings
1	Kazutoshi Torita	Reelection	Director (Full-time Audit and Supervisory Committee Member)	100% (13/13)
2	Miyuki Minamiru	Reelection Outside Independent	Director (Audit and Supervisory Committee Member)	100% (13/13)

Reelection: Candidate for Director to be reelected

Outside: Candidate for outside Director

Independent: Independent officer in accordance with stock exchange regulations

Candidate No.	Name (Date of birth)		Career summary, and position and responsibility in the Company and significant concurrent positions outside the			
110.	(Date of birth)		Company			
		Mar. 1994	Joined the Company			
		June 2003	Director and General Manager of Corporate			
			Planning Office			
		Oct. 2013	Director, Deputy General Manager of			
			Administrative Division and General Manager			
			of Accounting and Finance Department			
		Apr. 2015	Director, Deputy General Manager of			
			Administrative Division and General Manager			
			of Investor Relations Strategy Office			
		Apr. 2017	Director, in charge of Corporate Planning			
			Department, Corporate Planning Division			
		June 2020	Director (Full-time Audit and Supervisory			
			Committee Member) (current position)			
		Oct. 2020	Audit & Supervisory Board Member of			
			Komehyo Co., Ltd. (current position)			
	Reelection		Audit & Supervisory Board Member of K-			
	Kazutoshi Torita		Brand Off Co., Ltd. (current position)	57,800 share		
	(December 10, 1961)		Audit & Supervisory Board Member of			
			KOMEHYO SHANGHAI LIMITED (current			
1		1 2021	position)			
		June 2021	Audit & Supervisory Board Member of Craft			
			Co., Ltd. (current position)			
			Audit & Supervisory Board Member of Auto Parts Japan Co., Ltd. (current position)			
			Audit & Supervisory Board Member of 4x4			
			Engineering Service Inc. (current position)			
		Aug. 2022	Audit & Supervisory Board Member of Selby			
		7 fug. 2022	Co., Ltd. (current position)			
		June 2023	Audit & Supervisory Board Member of EVE			
		5 une 2023	CORPORATION (current position)			
			Audit & Supervisory Board Member of			
			Shellman Co., Ltd. (current position)			
		Sept. 2023	Audit & Supervisory Board Member of			
		1	Komehyo Lux Co., Ltd. (current position)			
	Reasons for nomination as can	didate for Directo	pr			
			s been mainly engaged in corporate planning, IR an			
			s been contributing to the enhancement of corporat			
			n management. In addition, since June 2020, he has			
	-	•	ee Member of the Company. Accordingly, the Com	pany judges that he		
	continues to be appropriate as l	Director who is A	udit and Supervisory Committee Member.			

Name (Date of birth)		Career summary, and position and responsibility in the Company and significant concurrent positions outside the Company				
Reelection Outside Independent Miyuki Minamiru (August 16, 1972)	Oct. 1998 Mar. 2002 July 2005 Jan. 2009 Apr. 2010 June 2016 Apr. 2019 Nov. 2020 Apr. 2023 Apr. 2024	Joined Chuo Audit Corporation (currently KPMG AZSA LLC) Nagoya Office Registered as Certified Public Accountant Seconded to, Inspection Management Division, Tokai Local Finance Bureau, Ministry of Finance Joined Kagayaki Audit Corporation Registered and commencement of Certified Public Tax Accountant Business Established Minamiru Accounting Firm as Head (current position) Outside Director and Audit and Supervisory Committee Member of the Company (current position) Auditor of Aichi Public University Corporation (current position) Outside Audit & Supervisory Board Member of Yamahachi Co., Ltd. (current position) Outside Audit & Supervisory Board Member of Taiyo Kisokogyo Co., Ltd. Outside Director and Audit and Supervisory Committee Member of Taiyo Kisokogyo Co.,	owned 300 shares			
Reasons for nominating as candidate for outside Director and summary of the expected roles Miyuki Minamiru has never had direct involvement in company management other than serving as outside officer. However, she has expertise in corporate accounting and taxation as a certified public accountant and certified public tax accountant, and she developed suitable discernment and experience relating to the auditing and supervising of corporate management from her experience at an audit corporation. Leveraging this experience, she has served as an outside Director who is an Audit and Supervisory Committee Member since June 2016, in which role, she has provided advice						
	(Date of birth) Reelection Outside Independent Miyuki Minamiru (August 16, 1972) Reasons for nominating as car Miyuki Minamiru has never h However, she has expertise in accountant, and she developed management from her experie Director who is an Audit and S	Name (Date of birth)Company(Date of birth)Oct. 1998Mar. 2002 July 2005Mar. 2002 July 2005Jan. 2009 Apr. 2010Reelection Outside Independent Miyuki Minamiru (August 16, 1972)Apr. 2016Mov. 2020 Apr. 2023 Apr. 2024Reasons for nominating as candidate for outside Miyuki Minamiru has never had direct involver However, she has expertise in corporate accoun accountant, and she developed suitable discern management from her experience at an audit co Director who is an Audit and Supervisory Comm	Name (Date of birth)Company and significant concurrent positions outside the Company(Date of birth)Cott. 1998Joined Chuo Audit Corporation (currently KPMG AZSA LLC) Nagoya OfficeMar. 2002Registered as Certified Public Accountant July 2005Seconded to, Inspection Management Division, Tokai Local Finance Bureau, Ministry of FinanceJan. 2009Joined Kagayaki Audit Corporation Apr. 2010Registered and commencement of Certified Public Tax Accountant BusinessReelectionEstablished Minamiru Accounting Firm as Head (current position)IndependentJune 2016Outside Director and Audit and Supervisory Committee Member of the Company (current position)Miyuki Minamiru (August 16, 1972)Apr. 2019Audit & Supervisory Board Member of Taiyo Kisokogyo Co., Ltd. Apr. 2023Outside (Date of acid the supervisory Committee Member of Taiyo Kisokogyo Co., Ltd. (current position)Apr. 2024Outside Director and Audit and Supervisory Committee Member of Taiyo Kisokogyo Co., Ltd. (current position)Reasons for nominating as candidate for outside Director and Audit and Supervisory Committee Member of Taiyo Kisokogyo Co., Ltd. (current position)Reasons for nominating as candidate for outside Director and Audit and Supervisory Committee Member of Taiyo Kisokogyo Co., Ltd. (current position)Reasons for nominating as candidate for outside Director and Audit and Supervisory Committee Member of Taiyo Kisokogyo Co., Ltd. (current position)Reasons for nominating as candidate for outside Director and summary of the expected roles Miyuki Minamiru has never had direct involvement in company management other than serving as o Howev			

Notes: 1. There is no special interest between any of the candidates and the Company.

- 2. Miyuki Minamiru is a candidate for outside Director. The Company has submitted notification to the Tokyo Stock Exchange and the Nagoya Stock Exchange that she has been designated as an independent officer as provided for by the aforementioned exchanges. If her reelection is approved, the Company plans for her designation as an independent officer to continue.
- 3. Miyuki Minamiru is currently an outside Director who is an Audit and Supervisory Committee Member of the Company, and at the conclusion of this general meeting, her tenure will have been eight years.
- 4. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into an agreement with Miyuki Minamiru to limit her liability for damages as provided in Article 423, paragraph (1) of the same act. The maximum liability for damages under such agreement is either an amount that is one million yen, or the minimum amount of liability stipulated in Article 425, paragraph (1) of the Companies Act, whichever is higher. If her reelection is approved, the Company plans to renew the aforementioned agreement with her.
- 5. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The policy will cover damages in the event that the insured, including the Company's Directors, are held liable for damages arising from their duties (unless a coverage exclusion in the insurance policy is applied). If each candidate is elected and assumes office as Director who is an Audit and Supervisory Committee Member, they will be included as the insured under such insurance policy. The Company also plans to renew the insurance policy on the same terms at the time of the next renewal.

### [Reference] Skills of officers

In the event that Proposal Nos. 1 and 2 are approved, the skills of Directors will be as follows.

			Expertise of the candidate						
Name	Position in the Company	Corporate management	Manage- ment strategy and planning	Marketing	Experience and knowledge in the industry	Business develop- ment and innovation	Global	IT / DX	
Takuji Ishihara	President and Representative Director	0	0	0	0	0			
Toshio Sawada	Managing Director	0	0		0		0		
Yuya Yamauchi	Director	0	0	0	0	0	0	0	
Masaru Hirauchi	[Independent] Outside Director	0	0	0		0	0	0	
Yoshiko Nakahara	[Independent] Outside Director		0						
Junji Takaoka	Outside Director	0	0	0		0	0	0	
Kazutoshi Torita	Director Full-time Audit and Supervisory Committee Member		0						
Miyuki Minamiru	[Independent] Outside Director Audit and Supervisory Committee Member								
Momoko Murase	[Independent] Outside Director Audit and Supervisory Committee Member								

	Position in the	Expertise of the candidate					
Name	Company	Personnel strategy	Finance / Accounting	Legal / Risk management	Governance	ESG / Sustaina- bility	Qualifications, etc.
Takuji Ishihara	President and Representative Director	0				0	MBA
Toshio Sawada	Managing Director						
Yuya Yamauchi	Director						
Masaru Hirauchi	[Independent] Outside Director						
Yoshiko Nakahara	[Independent] Outside Director		0		0	0	
Junji Takaoka	Outside Director						MBA
Kazutoshi Torita	Director Full-time Audit and Supervisory Committee Member		0		0		
Miyuki Minamiru	[Independent] Outside Director Audit and Supervisory Committee Member		0		0		CPA Tax accountant
Momoko Murase	[Independent] Outside Director Audit and Supervisory Committee Member			0	0		Lawyer

### **Proposal No. 3** Determination of Remuneration for Directors (Excluding Directors Who Are Audit and Supervisory Committee Members) to Grant Restricted Shares Thereto

With regard to the amount of remuneration, etc. for Directors (excluding Directors who are Audit and Supervisory Committee Members) of the Company, it was approved at the 37th Annual General Meeting of Shareholders held on June 24, 2015, that the annual remuneration, etc. shall be not more than ¥200 million (excluding employee salaries).

This system, which introduces a remuneration plan to grant restricted shares to Directors of the Company (excluding Directors who are Audit and Supervisory Committee Members. Hereinafter referred to as "Eligible Directors"), aims to promote value-sharing with shareholders and rise in public esteem with strengthened internal governance by improving Directors' motivation to contribute to achieving the targets of the medium-term business plan, realizing sustainable growth, preventing the damage to corporate value and maintaining credibility from the viewpoint of the improvement of shareholders' value while performing each role. Therefore, separately from the remuneration above, the Company would like to provide new remuneration to Eligible Directors for granting restricted shares.

The remuneration to be paid to Eligible Directors for granting restricted shares based on this proposal shall be monetary claim, and the total amount shall be not more than ¥60 million per year (of which not more than ¥6 million per year for outside Directors. However, excluding employee salaries of Directors who concurrently serve as employees). Specific timing for providing thereof and allocation of such remuneration to each Eligible Director shall be deliberated by the Nominating and Compensation Advisory Committee, and the Board of Directors shall make the final decision.

The number of Directors is currently 6 (excluding Directors who are Audit and Supervisory Committee Members) (including 3 outside Directors). Subject to the approval and adoption of Proposal 1, "Election of Six Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)" as originally proposed, the number of Directors will be 6 (excluding Directors who are Audit and Supervisory Committee Members) (including 3 outside Directors).

Furthermore, based on a resolution of the Board of Directors of the Company, Eligible Directors shall pay in all monetary claims provided to them under this proposal, as property contributed in kind, and in return, shall receive the issuance or disposal of common shares of the Company. The total number of common shares of the Company to be issued or disposed of through this process shall be at most 50,000 shares per year (at most 5,000 shares per year for outside Directors) (however, if, on or after the date of approval and resolution of this proposal, the Company conducts share splits of common shares of the Company (including allotment of common shares of the Company without contribution), consolidation of such shares, or in any other event in which the total number of common shares of the Company to be issued or disposed of as restricted shares requires adjustment, said total number shall be adjusted within a reasonable range).

The amount to be paid in per share shall be determined by the Board of Directors based on the closing price of the Company's common shares on the Tokyo Stock Exchange on the business day immediately before each date of resolution by the Board of Directors (if there is no closing price on such date, the closing price on the closest preceding trading day) or any other amount within the extent that the amount will not be particularly advantageous to Eligible Directors who subscribe common shares. For the issuance or disposal of the common shares of the Company and the payment of monetary claims as property contributed in kind, as its condition, an agreement on allotment of shares with transfer restrictions that includes the provisions as summarized below (the "Allotment Agreement") shall be entered into between the Company and Eligible Directors. In addition, the Company considers the upper limit of remuneration amount based on this proposal, the total number of the Company's common shares to be issued or disposed and other conditions for granting restricted shares to Eligible Directors based on this proposal appropriate because they were determined based on the purpose mentioned above, the Company's business conditions, the policy on the determination of the details of individual remuneration, etc. for the Company's Directors (please refer to "The 46th Business Report of the Company, 2. Current conditions of the Company (iv) Remuneration, etc. for Directors a. Policy on determination on the details of Officers' remuneration, etc." for the content of the policy.) and other various circumstances. Provided that this proposal is approved, the Company will revise the policy in accordance with the content of this proposal.

[Outline of details of the Allotment Agreement]

(1) Transfer restriction period

During the period that is between 3 to 30 years from the day on which shares are allotted under the Allotment Agreement, specified in advance by the Board of Directors of the Company (hereinafter referred to as the "Restriction Period"), the Eligible Directors shall not transfer, create a security interest on, or otherwise dispose of the common shares of the Company allotted under the Allotment Agreement (hereinafter referred as Allotted Shares) (hereinafter referred to as the "Transfer Restriction").

(2) Treatment on retirement from the position or resignation from a company

If an Eligible Director, before the Restriction Period expires, resigns or retires from one of the positions of officers and employees of the Company or any of its subsidiaries that are determined by the Board of Directors in advance, the Company shall automatically acquire such Allotted Shares without contribution, unless the reason for his/her retirement from office or the company is the expiration of the term of his/her office, death, or other reason deemed justifiable.

(3) Lifting of transfer restrictions

Notwithstanding the provisions of (1) above, the Company shall lift the Transfer Restrictions on all of the Allotted Shares upon expiration of the Restriction Period, on the condition that the Eligible Director has remained in one of the positions of officers and employees of the Company or any of its subsidiaries determined by the Board of Directors in advance throughout the Restriction Period. However, if the Eligible Director retires from the position designated in (2) above or resigns the company before the expiration of the Restriction Period due to the reason deemed justifiable as set forth in (2) above or death, the Company shall rationally adjust the number of the Allotted Shares on which the transfer restrictions are to be lifted and the timing of lifting as needed. Following the provisions above, the Company shall automatically acquire without contribution the Allotted Shares on which the transfer restrictions have not been lifted as of the time immediately after the transfer restrictions were lifted.

(4) Treatment during reorganization, etc.

Notwithstanding the provisions of (1) above, if, during the Restriction Period, matters relating to a merger agreement in which the Company is the disappearing company, a share exchange agreement or share transfer plan in which the Company becomes a wholly owned subsidiary, or other reorganization, etc. are approved at the Company's General Meeting of Shareholders (or at a meeting of its Board of Directors in cases where approval at the Company's General Meeting of Shareholders is not required in relation to the reorganization, etc.), the Company shall lift the transfer restrictions on the Allotted Shares with the number of shares that is reasonably determined considering the period from the start date of the Restriction Period to the date of approval of the reorganization, etc. prior to the date on which the reorganization, etc. becomes effective, by resolution of the Board of Directors of the Company. In cases specified above, the Company shall automatically acquire without contribution the Allotted Shares on which the transfer restrictions have not been lifted as of the time immediately after the transfer restrictions were lifted.

(5) Other matters

Other matters concerning the Allotment Agreement shall be determined by the Board of Directors of the Company.

## Proposal No. 4Determination of Remuneration for Directors Who Are Audit and Supervisory Committee<br/>Members to Grant Restricted Shares Thereto

With regard to the amount of remuneration for Directors who are Audit and Supervisory Committee Members of the Company, it was approved at the 37th Annual General Meeting of Shareholders held on June 24, 2015, that the annual remuneration, etc. shall be not more than ¥30 million.

This system, which introduces a remuneration plan to grant restricted shares to Directors who are Audit and Supervisory Committee Members, aims to promote value-sharing with shareholders and rise in public esteem with strengthened internal governance by improving Directors' motivation to contribute to achieving the targets of the medium-term business plan, realizing sustainable growth, preventing the damage to corporate value and maintaining credibility from the viewpoint of the improvement of shareholders' value while performing each role. Therefore, separately from the remuneration above, the Company would like to provide new remuneration for granting restricted shares.

The remuneration to be paid to Directors who are Audit and Supervisory Committee Members for granting restricted shares based on this proposal shall be monetary claim, and the total amount shall be not more than ¥10 million per year (of which not more than ¥3 million per year for outside Directors). Specific timing for providing thereof and allocation of such remuneration to each Director who are Audit and Supervisory Committee Member shall be deliberated and determined by Directors who are Audit and Supervisory Committee Members.

The number of Directors who are Audit and Supervisory Committee Members is currently 3 (including 2 outside Directors). Subject to the approval and adoption of Proposal 4, "Election of Two Directors Who Are Audit and Supervisory Committee Members" as originally proposed, the number of Directors who are Audit and Supervisory Committee Members will be 3 (including 2 outside Directors).

Directors who are Audit and Supervisory Committee Members shall pay all monetary claims to be provided under this proposal in the form of property contributed in kind, in accordance with the resolution of the Board of Directors of the Company, and shall, in return, receive common shares of the Company that shall be issued or disposed of by the Company. The total number of common shares of the Company to be issued or disposed shall be not more than 4,000 shares per year (not more than 400 shares per year for outside Directors). However, if, on or after the day on which this proposal is approved and adopted, the Company performs a share split (including allotment of shares without contribution) or a reverse share split of its common shares, or any other reason arises necessitating an adjustment to the total number of the common shares of the Company issued or disposed as restricted shares, the total number shall be reasonably adjusted.

The amount to be paid in per share shall be determined by the Board of Directors based on the closing price of the Company's common shares on the Tokyo Stock Exchange on the business day immediately before each date of resolution by the Board of Directors (if there is no closing price on such date, the closing price on the closest preceding trading day) or any other amount within the extent that the amount will not be particularly advantageous to Directors who are Audit and Supervisory Committee Members of the Company and subscribe common shares. For the issuance or disposal of the common shares of the Company and the payment of monetary claims as property contributed in kind, as its condition, an agreement on allotment of shares with transfer restrictions of which provisions are similar to the Allotment Agreement listed on Proposal 3, "Determination of Remuneration for Directors (Excluding Directors Who Are Audit and Supervisory Committee Members) to Grant Restricted Shares Thereto" between the Company and Directors who are Audit and Supervisory Committee Members. In addition, the Company considers the upper limit of remuneration amount based on this proposal, the total number of the Company's common shares to be issued or disposed and other conditions for granting restricted shares to Directors who are Audit and Supervisory Committee Members based on this proposal appropriate because they were determined based on the purpose mentioned above, the Company's business conditions, the policy on the determination of the details of individual remuneration, etc. for the Company's Directors (please refer to "The 46th Business Report of the Company, 2. Current conditions of the Company (iv) Remuneration, etc. for Directors a. Policy on determination on the details of Officers' remuneration, etc." for the content of the policy.) and other various circumstances.